GROUP FINANCIALS



QUARTERLY RECONCILIATION OF SEGMENT KPIS AND FINANCIALS (1/2)

-	FY 2016	FY 2017	Q1 18	Q2 18	Q3 18	Q4 18	FY 2018	Q1 19	Q2 19	Q3 19
Group - NMV (EURm)	1,076.0	1,343.2	294.0	371.2	335.9	452.3	1,453.5	340.8	449.4	433.8
Constant currency		20.5%	20.2%	23.2%	23.7%	22.4%	22.5%	22.0%	22.7%	24.1%
APAC	306.0	387.2	93.0	132.2	116.7	160.1	501.9	116.4	161.7	148.3
Constant currency growth		30.8%	37.4%	38.7%	34.5%	38.5%	37.4%	24.0%	22.0%	25.7%
LatAm	416.6	493.6	101.8	123.6	111.0	148.0	484.3	109.6	148.6	135.2
Constant currency growth		15.2%	22.9%	18.2%	18.9%	15.8%	18.5%	18.4%	27.7%	16.9%
CIS	353.4	462.5	99.3	115.5	108.2	144.3	467.3	114.8	139.0	150.3
Constant currency growth		18.3%	4.6%	14.5%	19.7%	15.6%	13.9%	23.5%	18.0%	30.8%
Group - Active customers (m)	8.9	9.8	10.0	10.5	10.8	11.2	11.2	11.5	12.0	12.4
APAC	2.7	2.9	3.0	3.2	3.3	3.4	3.4	3.6	3.8	3.9
LatAm	3.9	4.4	4.5	4.7	4.9	5.0	5.0	5.2	5.4	5.6
CIS	2.3	2.5	2.5	2.6	2.6	2.7	2.7	2.8	2.8	2.9
Group - NMV / Active customer (EUR)	121.4	136.7	135.2	131.4	129.7	130.2	130.2	130.6	131.1	134.9
Constant currency growth		8.6%	8.3%	7.5%	6.9%	7.8%	7.8%	7.5%	7.1%	6.9%
APAC	113.7	132.2	134.7	134.5	139.0	145.6	145.6	147.8	146.8	149.8
Constant currency growth		20.1%	19.4%	17.4%	13.6%	16.7%	16.7%	13.2%	10.5%	7.7%
LatAm	106.6	113.1	110.2	104.7	98.8	96.7	96.7	95.3	95.2	96.6
Constant currency growth		3.1%	4.7%	4.5%	4.2%	3.2%	3.2%	2.4%	4.1%	3.9%
CIS	156.2	182.7	180.2	176.8	175.3	172.5	172.5	174.2	179.1	188.5
Constant currency growth		5.7%	5.0%	4.7%	6.1%	6.4%	6.4%	7.7%	7.6%	9.9%
Group - Revenue (EURm)	886.9	1.095.0	236.9	297.8	264.6	356.6	1.155.9	260.7	342.4	325.1
Constant currency growth		20.1%	17.8%	21.1%	18.3%	17.8%	18.7%	15.1%	16.5%	18.7%
APAC	261.2	323.5	76.7	110.2	93.8	128.3	409.0	92.4	130.6	117.8
Constant currency growth		27.8%	30.5%	36.3%	30.1%	35.1%	33.4%	19.2%	18.1%	24.1%
LatAm	315.5	365.2	75.2	90.9	82.3	110.7	359.0	80.1	106.1	96.3
Constant currency growth		12.5%	24.3%	19.9%	17.6%	15.7%	18.8%	16.4%	24.5%	13.0%
CIS	302.7	395.1	81.3	94.5	85.0	115.5	376.4	86.1	104.8	110.7
Constant currency growth		18.6%	1.5%	8.9%	9.0%	7.0%	6.7%	13.0%	8.7%	22.8%
Constant currency growth: Growth rate is shown or	n a constant currend	y basis and therefo	ore excludes the e	ffect of foreign cu	rrency movements	6				

Constant currency growth: Growth rate is shown on a constant currency basis and therefore excludes the effect of foreign currency movements

QUARTERLY RECONCILIATION OF SEGMENT KPIS AND FINANCIALS (2/2)

-	FY 2016	FY 2017	Q1 18	Q2 18	Q3 18	Q4 18	FY 2018	Q1 19	Q2 19	Q3 19
Group - Gross profit margin (EURm)	361.4	430.9	87.6	127.7	95.9	138.4	449.7	98.1	141.3	131.5
% margin		39.4%	37.0%	42.9%	36.2%	38.8%	38.9%	37.6%	41.3%	40.5%
APAC	103.2	125.2	28.5	39.9	34.0	49.8	152.1	35.4	47.7	45.7
% margin		38.7%	37.1%	36.3%	36.2%	38.8%	37.2%	38.3%	36.5%	38.8%
LatAm	136.8	155.4	30.7	39.9	33.5	44.8	149.0	32.2	44.9	39.8
% margin		42.6%	40.8%	44.0%	40.8%	40.5%	41.5%	40.2%	42.4%	41.4%
CIS	119.9	147.8	27.7	47.0	27.5	43.5	145.8	32.2	50.0	46.7
% margin		37.4%	34.1%	49.8%	32.3%	37.7%	38.7%	37.4%	47.7%	42.2%
Group - Order frequency	2.2	2.4	2.4	2.4	2.5	2.5	2.5	2.6	2.6	2.6
Pro-forma growth ⁽¹⁾		6.1%	4.9%	5.1%	5.3%	7.0%	7.0%	8.3%	8.8%	7.5%
Group - Number of orders (m)	19.8	23.2	5.4	7.1	7.1	8.6	28.2	6.9	8.9	8.5
Pro-forma growth ⁽¹⁾		17.7%	14.9%	23.1%	24.8%	22.0%	21.5%	26.8%	25.4%	20.8%
Group - Average order value (EUR)	54.2	58.0	54.4	52.3	47.5	52.7	51.6	49.7	50.5	50.8
Constant currency growth		2.4%	4.6%	0.1%	(0.9)%	0.4%	0.8%	(3.8)%	(2.2)%	2.8%

Constant currency growth: Growth rate is shown on a constant currency basis and therefore excludes the effect of foreign currency movements

(1) To ensure comparability between periods we have adjusted prior periods for acquisitions, disposals and corporate restructurings and adjustments for the impacts of hyperinflation



INCOME STATEMENT (1/2)

In EURm	FY 2016	FY 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018	FY 2018	Q1 2019	Q2 2019	Q3 2019
Revenue Cost of sales	886.9 (525.5)	1,095.0 (664.1)	236.9 (149.3)	297.8 (170.1)	264.6 (168.7)	356.6 (218.2)	1,155.9 (706.2)	260.7 (162.6)	342.4 (201.1)	325.1 (193.6)
Gross profit	361.4	430.9	87.6	127.7	95.9	138.4	449.7	98.1	141.3	131.5
Operating (expenses)/income										
Selling and distribution expenses	(328.5)	(373.2)	(85.3)	(93.4)	(87.6)	(112.3)	(378.6)	(95.0)	(116.0)	(111.3)
Administrative expenses	(203.9)	(184.4)	(44.7)	(48.7)	(86.9)	(34.0)	(214.3)	(52.2)	(41.3)	(44.5)
Other operating income	10.0	15.4	0.7	0.5	0.5	1.7	3.4	0.8	6.4	1.2
Other operating expenses	(25.4) (684.5)	(19.2)	(2.7)	(8.1)	(2.2)	(4.1)	(17.1)	(3.1)	(3.4)	(3.8)
Impairment losses Net impairment losses of financial assets	(004.3)	(2.2)	0.2	(0.2)	(0.4)	(0.4)	(0.8)	(0.1)	(1.3)	(0.8)
Loss before interest and tax (EBIT)	(873.8)	(132.7)	(44.2)	(22.2)	(80.7)	(10.6)	(157.7)	(51.5)	(14.3)	(27.7)
Result from investment in associates	-	(3.8) 1.7	(1.7)	(2.2)	(2.2)	(3.0)	(9.1)	3.2	-	-
Result from deconsolidation of subsidiaries Finance income	- 16.8	8.5	0.2	0.3	0.3	0.4	1.2	8.4	3.0	8.2
Finance costs	(19.3)	(20.1)	(11.2)	(4.9)	(4.5)	(11.7)	(32.3)	(3.7)	(10.9)	(3.8)
Result from indexation of IAS 29 Hyperinflation	-	-	-	-	0.5	0.7	1.2	0.3	0.5	0.9
Loss before tax	(876.3)	(146.4)	(56.9)	(29.0)	(86.6)	(24.2)	(196.7)	(43.3)	(21.7)	(22.4)
Income taxes	79.1	2.5	(0.7)	0.6	(2.9)	(2.2)	(5.2)	(1.2)	(5.0)	0.2
Loss for the period from continuing operations	(797.2)	(143.9)	(57.6)	(28.4)	(89.5)	(26.4)	(201.9)	(44.5)	(26.7)	(22.2)
Discontinued operations										
Gain/(loss) from discontinued operations, net of tax										
- Namshi	(2.1)	137.4	-	-	-	-	-	-	-	-
- Jabong	(103.3)	-	-	-	-	-	-	-	-	-
Loss for the period	(902.6)	(6.5)	(57.6)	(28.4)	(89.5)	(26.4)	(201.9)	(44.5)	(26.7)	(22.2)



INCOME STATEMENT (2/2)

In EURm	FY 2016	FY 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018	FY 2018	Q1 2019	Q2 2019	Q3 2019
Loss for the period attributable to: Equity holders of the parent Non-controlling interests Loss for the period	(872.4) (30.2) (902.6)	(1.6) (4.9) (6.5)	(54.4) (3.2) (57.6)	(25.7) (2.7) (28.4)	(86.5) (3.0) (89.5)	(29.4) 3.0 (26.4)	(196.0) (5.9) (201.9)	(42.3) (2.2) (44.5)	(24.8) (1.9) (26.7)	(20.4) (1.8) (22.2)
Basic and diluted, loss for the period attributable to ordinary equity holders of the parent	(11.3)	(2.0)	(0.8)	(0.4)	(1.3)	(0.4)	(2.9)	(0.6)	(0.4)	(0.1)
Loss for the period	(902.6)	(6.5)	(57.6)	(28.4)	(89.5)	(26.4)	(201.9)	(44.5)	(26.7)	(22.2)
Other comprehensive (expense)/income Items that will be subsequently reclassified to profit or loss Exchange differences on translation to presentation currency Other changes Other comprehensive (expense)/income for the period, net of tax	67.0 (0.3) 66.7	(47.2) (0.3) (47.5)	(12.2) - (12.2)	(13.0) - (13.0)	(11.9) - (11.9)	2.4 (0.4) 2.0	(34.7) (0.4) (35.1)	6.9 - 6.9	4.7 - 4.7	(10.3) - 10.3
Total comprehensive expense for the period. net of tax	(835.9)	(54.0)	(69.8)	(41.4)	(101.4)	(24.4)	(237.0)	(37.6)	(22.0)	(32.5)
Total comprehensive expense for the period attributable to: Equity holders of the parent Non-controlling interests	(809.2) (26.7)	(46.3) (7.7)	(66.6) (3.2)	(37.4) (4.0)	(98.0) (3.4)	(27.2) 2.8	(229.2) (7.8)	(35.5) (2.1)	(19.8) (2.2)	(29.9) (2.6)
Total	(835.9)	(54.0)	(69.8)	(41.4)	(101.4)	(24.4)	(237.0)	(37.6)	(22.0)	(32.5)



BALANCE SHEET (1/3)

In EURm	FY 2016	FY 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018	FY 2018	Q1 2019	Q2 2019	Q3 2019
ASSETS										
Non-current assets										
Property, plant and	59.9	66.5	64.6	64.7	64.2	70.1	70.1	153.7	155.2	159.0
equipment		00.5					70.1	155.7	133.2	137.0
Goodwill	301.9	203.5	197.3	185.9	180.4	185.6	185.6	188.7	188.3	183.6
Other intangible assets	210.1	149.6	144.5	139.6	137.7	136.2	136.2	139.5	139.1	140.3
Investments in associates	-	116.4	114.2	112.8	110.6	107.9	107.9	0.1	0.1	0.1
Other financial assets	3.1	24.7	17.3	16.6	46.6	38.7	38.7	74.2	74.4	24.2
Deferred tax assets	-	-	-	-	-	-	-	0.1	0.3	0.3
Income tax receivables	0.1	0.3	0.2	-	0.1	0.1	0.1	0.1	0.2	0.2
Other non-financial assets	1.7	1.0	2.2	2.6	3.0	0.7	0.7	1.2	0.7	0.8
Total non-current assets	576.8	562.0	540.3	522.2	542.6	539.3	539.3	557.6	558.3	508.5
Current assets										
Inventories	180.2	172.0	217.5	201.5	233.2	186.1	186.1	244.9	229.1	283.2
Trade and other receivables	48.2	48.1	37.3	48.1	43.1	55.2	55.2	37.6	60.9	33.3
Other financial assets	25.8	19.0	17.5	19.7	13.3	16.9	16.9	12.4	14.6	15.5
Income tax receivables	1.9	1.6	1.8	2.0	1.8	2.1	2.1	1.9	2.3	2.5
Other non-financial assets	78.0	46.3	52.0	54.7	56.1	50.8	50.8	64.5	83.2	88.1
Cash and cash equivalents	244.2	251.4	180.6	163.5	108.8	105.0	105.0	103.5	55.7	253.5
Total current assets	578.3	538.4	506.7	489.5	456.3	416.1	416.1	464.8	445.8	676.1
Total assets	1,155.1	1,100.4	1,047.0	1,011.7	998.9	955.4	955.4	1,022.4	1,004.1	1,184.6



BALANCE SHEET (2/3)

In EURm	FY 2016	FY 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018	FY 2018	Q1 2019	Q2 2019	Q3 2019
EQUITY AND LIABILITIES										
Equity										
Ordinary share capital	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7	1.5	2.1
Share premium										184.4
Convertible preference	0.7	0.8	0.8	0.8	0.8	0.8	0.8	0.8	-	-
shares										
Treasury shares	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.7)
Capital reserves	2,101.6	2,102.2	2,102.2	2,102.2	2,102.2	2,102.2	2,102.2	2,102.2	2,102.2	2,102.2
Other reserves	-	-	-	-	-	0.3	0.3	0.3	0.3	0.3
Share-based payment	67.6	74.7	78.7	86.1	116.1	111.3	111.3	116.6	113.7	113.8
reserves										
Accumulated deficit	(1,406.1)	(1,392.3)	(1,441.4)	(1,467.1)	(1,550.4)	(1,581.0)	(1,581.0)	(1,622.7)	(1,647.2)	(1,665.9)
Foreign currency translation	38.2	(6.7)	(18.8)	(30.6)	(42.1)	(39.5)	(39.5)	(32.7)	(27.9)	(37.3)
reserve Equity attributable to equity										
holders of the parent	795.2	771.9	714.7	684.6	619.8	587.3	587.3	557.7	535.1	691.9
holders of the parent										
Non-controlling interests	29.2	21.5	18.8	14.9	11.4	16.5	16.5	14.4	12.2	9.6
Total equity	824.4	793.4	733.5	699.5	631.2	603.8	603.8	572.1	547.3	701.5
NI . 10 1 010.0										
Non-current liabilities	0.4		2.7	2 (2.0	4.0	4.0	(2.0	(2.4	(4.0
Lease liabilities	0.4	4.1	3.7	3.6	3.8	4.0	4.0	63.8	63.4	64.9
Other financial liabilities	4.0	-	-	-	20.1	17.5	17.5	19.9	14.2	10.8
Provisions	2.0	3.2	3.2	3.1	3.3	3.5	3.5	3.7	4.0	3.9
Deferred tax liabilities	21.5	7.7	6.4	6.0	7.9	9.3	9.3	10.5	14.2	13.1
Non-financial liabilities	-	0.4	0.5	0.4	0.4	0.4	0.4	0.4	0.5	0.5
Total non-current liabilities	27.9	15.4	13.8	13.1	35.5	34.7	34.7	98.3	96.3	93.2



BALANCE SHEET (3/3)

In EURm	FY 2016	FY 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018	FY 2018	Q1 2019	Q2 2019	Q3 2019
Current liabilities										
Borrowings	2.8	0.9	0.7	0.7	0.7	0.7	0.7	-	0.7	5.3
Lease liabilities	0.6	1.6	1.7	1.8	1.7	1.8	1.8	19.2	19.0	18.6
Trade payables and other financial liabilities	228.7	220.8	233.7	220.4	258.0	251.6	251.6	268.7	270.1	293.8
Provisions	20.5	12.9	7.0	11.7	9.5	9.1	9.1	8.9	9.9	11.4
Income tax liabilities	2.6	4.2	5.8	5.1	5.6	4.5	4.5	4.4	4.2	4.6
Non-financial liabilities	47.6	51.2	50.8	59.4	56.7	49.2	49.2	50.8	56.6	56.2
Total current liabilities	302.8	291.6	299.7	299.1	332.2	316.9	316.9	352.0	360.5	389.9
Total liabilities	330.7	307.0	313.5	312.2	367.7	351.6	351.6	450.3	456.8	483.1
Total equity and liabilities	1,155.1	1,100.4	1,047.0	1,011.7	998.9	955.4	955.4	1,022.4	1,004.1	1,184.6



CASH FLOW STATEMENT (1/3)

In EURm	FY 2016	FY 2017	Q1 2018 Q2	2 2018 YTD Q	3 2018 YTD	FY 2018	Q1 2019 Q2	2019 YTD Q3	2019 YTD
Cash flows from operating activities Loss before tax	(876.3)	(146.4)	(56.9)	(85.9)	(172.5)	(196.7)	(43.3)	(65.0)	(87.5)
Adjustments for:									
Depreciation of property, plant and equipment	9.7	11.5	3.3	6.3	9.7	13.0	9.2	19.0	28.9
Amortisation of intangible assets	30.7	20.9	4.7	9.5	14.4	19.5	5.3	11.0	16.6
Impairment losses of goodwill and intangible assets	684.5	-	-	-	-	-	-	-	-
Share-based payment expenses	18.1	9.4	4.0	11.5	62.6	55.2	7.7	(0.2)	(0.8)
Change in redemption value of puttable shares	0.1	-	-	-	-	-	-	-	-
Interest income	(2.7)	(8.5)	(0.2)	(0.5)	(0.8)	(1.2)	(0.4)	(3.5)	(4.3)
Interest costs	19.2	8.8	1.8	3.3	4.5	6.6	3.7	7.1	10.8
Result from deconsolidation of subsidiaries	-	(1.7)	-	-	-	-	-	-	-
Share of losses of investment accounted for using the equity method	-	3.8	-	3.9	6.2	9.1	1.7	1.8	1.8
Foreign currency losses/(gains)	(18.3)	9.1	2.5	3.2	5.1	6.8	(3.5)	(2.2)	(7.3)
Other non-cash transactions	(1.3)	11.2	9.3	9.0	10.0	15.5	0.5	0.3	0.4
(Gains)/losses from disposal of property, plant and equipment and intangible assets	1.2	0.2	-	(0.1)	(0.3)	(0.4)	(0.2)	(0.1)	0.1
Changes in provisions	7.5	(3.0)	(5.6)	(0.8)	(2.3)	(3.1)	(0.2)	0.7	2.4
Gains from disposal of associated entities	-	-	-	-	-	-	(4.9)	(4.9)	(4.9)
Cash effective operating loss before changes in working capital	(127.6)	(84.7)	(37.1)	(40.6)	(63.4)	(75.7)	(24.4)	(36.0)	(43.8)
Changes in working capital related to operating									
activities									
Increase/decrease in trade and other receivables	(28.1)	14.6	3.9	(17.5)	(15.3)	(16.5)	9.5	(34.1)	(13.4)
Increase/decrease in inventories	(25.7)	(28.4)	(50.0)	(40.8)	(79.6)	(39.2)	(50.0)	(34.2)	(89.4)
Increase/decrease in trade and other payables	49.7	29.6	15.9	25.4	69.4	54.5	2.2	13.8	37.1
Cash used in operations	(131.7)	(68.9)	(67.3)	(73.5)	(88.9)	(76.9)	(62.7)	(90.5)	(109.5)



CASH FLOW STATEMENT (2/3)

-

In EURm	FY 2016	FY 2017	Q1 2018 Q2	2018 YTD Q3	3 2018 YTD	FY 2018	Q1 2019 Q2	2019 YTD Q3	3 2019 YTD
Assets/liabilities held for sale (except cash)	(0.5)	-	-	-	-	-	-	-	_
Cash flow from share-based payments	-	-	-	-	(1.0)	(1.2)	-	(0.6)	(3.3)
Income taxes paid	(0.8)	(0.5)	(0.4)	(1.0)	(1.1)	(2.5)	(0.5)	(1.0)	(1.7)
Interest received	2.7	6.0	0.2	0.5	0.8	1.0	0.5	3.5	4.4
Interest paid	(11.3)	(0.4)	(1.4)	(2.7)	(3.9)	(5.7)	(3.6)	(7.2)	(10.1)
Net cash used in operating activities from continuing operations	(141.6)	(63.8)	(68.9)	(76.7)	(94.1)	(85.3)	(66.3)	(95.8)	(120.2)
Discontinued operations (operating activities)	(22.3)	(9.8)	-	-	-	-	-	-	
Net cash used in operating activities	(163.8)	(73.6)	(68.9)	(76.7)	(94.1)	(85.3)	(66.3)	(95.8)	(120.2)
Cash flows from investing activities									
Purchase of property, plant and equipment	(31.5)	(24.3)	(4.0)	(9.6)	(13.9)	(24.1)	(7.3)	(13.3)	(26.1)
Proceeds from sale of property, plant and	1.6	0.5	0.3	0.5	0.8	1.0	0.3	0.8	4.7
equipment		0.5			0 /	0 (
Cash inflow from gaining control Acquisition of subsidiaries, associated	-	0.5	-	-	0.6	0.6	-	-	-
companies and investments	-	(0.8)	(0.5)	(0.5)	(1.1)	(1.1)	-	-	-
Cash inflow/(outflow) from disposal of subsidiaries and associated companies	4.5	(0.4)	-	-	-	-	114.3	114.3	114.3
Granting of loans for financing companies associated with the Group	-	-	-	-	(0.1)	-	-	-	-
Acquisition of intangible assets	(4.5)	(6.0)	(1.6)	(4.5)	(10.8)	(15.0)	(3.9)	(9.6)	(16.6)
Proceeds from sale of intangibles	0.2	-	-	-	-	_	-	-	-
Cash outflow from other securities and deposits and transfer of restricted cash	2.5	(2.2)	(0.3)	(0.3)	(25.7)	(27.0)	(34.6)	(34.6)	15.4
Net cash from/(used in) investing activities from continuing operations	(27.2)	(32.7)	(6.1)	(14.4)	(50.2)	(65.6)	68.8	57.6	91.7
Discontinued operations (investing activities)	45.0	110.0	-	-	-	-	_	-	
Net cash (used in)/from investing activities	17.8	77.3	(6.1)	(14.4)	(50.2)	(65.6)	68.8	57.6	91.7



CASH FLOW STATEMENT (3/3)

In EURm	FY 2016	FY 2017	Q1 2018 Q2	2 2018 YTD Q3	3 2018 YTD	FY 2018	Q1 2019 Q2	2019 YTD Q3	2019 YTD
Cash flows from financing activities									
Proceeds from borrowings and other financial liabilities	155.0	0.4	0.2	15.7	22.4	0.4	-	0.2	5.4
Repayment of borrowings	(166.4)	(2.3)	(1.2)	(16.7)	(23.3)	(1.5)	(0.2)	(0.3)	(0.3)
Purchase of treasury shares	(7.5)	-	-	-	-	-		-	-
Proceeds from issuance of common share capital	330.3	15.3	5.9	5.9	5.8	8.6	-	-	189.0
Transaction costs on issuance of shares									(4.2)
Payments under finance lease	(1.4)	(1.8)	(0.4)	(0.9)	(1.6)	(2.3)	(5.4)	(10.6)	(14.6)
Net cash from/(used in) financing activities from continuing operations	310.0	11.6	4.5	4.0	3.3	5.2	(5.6)	(10.7)	175.3
Net cash from/(used in) financing activities	310.0	11.6	4.5	4.0	3.3	5.2	(5.6)	(10.7)	175.3
Cash and cash equivalents at the beginning of the period	76.7	244.2	251.4	251.4	251.4	251.4	105.0	105.0	105.0
Effect of exchange rate changes on cash and cash equivalents	3.5	(8.1)	(0.3)	(0.8)	(1.6)	(0.6)	1.6	(0.4)	1.7
Cash and cash equivalents at the end of the period	244.2	251.4	180.6	163.5	108.8	105.0	103.5	55.7	253.5